CVE ENHANCED
COMMUNITY POLICING & ACCELERATING CVE

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START ANNUAL MEETING
SEPTEMBER 18-19, 2014
“National security draws on the strength and resilience of our citizens, communities, and economy.”

“We know, as the President said, that the best defense against terrorist ideologies is strong and resilient individuals and communities”

“Our best defenses against this threat are well informed and equipped families, local communities, and institutions.”

- The Obama White House
U.S. CVE National Strategy on Countering Radicalization to Violence

**BUILDING** safe, secure, resilient, crime-resistant communities.

**TRAINING**, information sharing, and adopting community-oriented law enforcement approaches

**APPLYING** community oriented policing practices that focus on building partnerships between law enforcement and communities.

**FOSTERING** community-led preventative programming to build resilience against violent extremist radicalization.
Community mobilization, an essential part of the crime-fighting model, is particularly important when applied to populations that may feel targeted by society or the police. One goal with Muslim communities has been to converge their community-building efforts with those of the LAPD; by opening channels of communication and fostering trust, opportunities to improve police service to those communities would arise.

- Chief Downing
Initial Research Questions

1. How does community policing work to counter violent extremism and how might that be further enhanced through psychosocial preventive intervention strategies?

2. What is community and family resilience to violent extremism in Muslim American communities under threat and how can it be enhanced through community policing approaches?

3. How can criminal justice agencies and communities collaboratively develop policies, programs, and initiatives to enhance resilience in communities under threat?
METHODS A study of the LAPD and Muslim-American community in Los Angeles using ethnographic interviews and observations with the LAPD police officers and with community leaders, parents, and youth (n=100), and analysis using grounded theory and Atlas/ti 7.0 software.

— Stevan Weine (PI)
— Ahmed Younis (co-I)
**FINDING:** CVE community policing differs from traditional CP, both structurally and operationally.

<p>| Centralized in one unit of 25 officers that covers the entire city, rather than TCP with a Senior Lead Officers in each division. | One Quarterly Muslim Forum rather than 21 monthly Community Police Advisory Boards as part of TCP. | Introduces traditional and CVE enhanced components across a range of practice domains. |</p>
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<thead>
<tr>
<th>Practice Domains</th>
<th>Traditional CP Components</th>
<th>CVE Enhanced CP Components</th>
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<tbody>
<tr>
<td>Engage</td>
<td>Meet and establish friendly relations with persons of significant influence in their communities</td>
<td>Focused on Muslim American communities Focused more on willing and cooperative community leaders</td>
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<td>Educate</td>
<td>Promoting knowledge and awareness of crimes, police work, and community resources.</td>
<td>Based on LE practitioner understanding of historical political, social cultural, media, and community factors Promoting knowledge and awareness of VE &amp; CVE</td>
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<td>Partner</td>
<td>Build mutual trust between LE and community service and advocacy partners Build interagency collaborations involving LE and non-LE gov.</td>
<td>Address trust undermined by historical and current traumas Put money in the bank for use in addressing future crisis</td>
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<td>Problem Solve</td>
<td>Solve citizen’s daily problems Follow through on promises Defuse conflicts between community and police Proactive joint problem solving Hosting events</td>
<td>Helping communities to assess level of risk of persons Informing communities about notifying law enforcement about inds. at risk Countering negative media attention</td>
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<td>Risk Mitigation</td>
<td>Focused on gangs, trafficking, and other urban crime</td>
<td>Enhancing integration of immigrants &amp; refugees Making the environment hostile to violent extremism Support the development of community led prevention</td>
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<tr>
<td>Organizational Change</td>
<td>Build capacities of community orgs./members</td>
<td>Capacity building among Muslim immigrant/refugee</td>
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<tr>
<td>Measure</td>
<td>Lack of emphasis on assessment</td>
<td>Partnering with academics with research and evaluation expertise</td>
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“I believe in breaking bread. That means just sitting down and just eating together. And that diffuses a lot of issues right there. We work on commonalities versus on differences. Tolerance. Acceptance.”

- community leader

“So I think that's a two-way thing what the LAPD is doing. They are learning about our culture, and we are learning about other things. So there is a kind of mutual trust that's building. I think that's what is needed with the other communities.”

- community leader
PARTNER: Building Mutual Trust

“At the onset, it was pretty rocky, partly because we were approaching communities that have really not been engaged in the past. We are approaching communities who look at government in general with kind of a mistrust. Their starting point are international and not necessarily local because these are immigrant communities who are also coming in with their own biases, with their own experiences that don’t necessarily translate. So at the onset when we try to bring some of the community groups with the government, it was almost as though they were speaking two separate languages, completely different languages.”

-city government
“So while we are limited in our capacity in terms of program delivery what we have done is supported promoted community-based organizations, advocacy groups who are already doing this kind of group and what we have done is pushed those political wheels in a way that we do need to promote that kind of work.”

- city gov. liaison

“What we found was this project is so big we don’t have the capacity to do it. We don’t have the capacity to, in LA to give this class to 300,000 people.”

- community leader
FINDING: Partnership is necessary, but not sufficient for CVE.

- The partnership is actually CVE prevention in making communities a part of the solution, rather than the problem.

- However, there should also be discrete prevention and intervention activities targeting multilevel changes in prioritized endpoints.

- In undertaking prevention and intervention, partnership allows for division of labor between community, law enforcement, and non-LE government.
FINDING: CVE faces key challenges in program development.

**Program Models**
- Establish a basis in sound theory and evidence to inform programs.

**Interventions Targeting Those At Risk**
- Develop prevention and intervention components focused on those most at risk.

**Address Risk Environment**
- Develop multilevel interventions that address environmental factors that explain risk.

**Evidence of Effectiveness**
- Gather evidence that evaluates the effectiveness of the program and its components.
FINDING: Pushback Against CVE

ADVOCACY: CAIR, ACLU, Stop LAPD Spying Coalition.
- “...says that Muslims are more prone to violence than any other faith,”
- “The manufacturing of terror” through surveillance and media.

ACADEMIC: Prof. Sahar Aziz (Texas A&M)
- CP is “the ‘velvet glove’ covering the ‘iron fist’ of more military styles of policing.”

COMMUNITY MEMBERS: Some community leaders and members express deep distrust and reluctance to engage with law enforcement.
**FINDING:**

Pushback to CVE appears multifactoral, widespread, and dynamic.

For some, CVE:

- Uses language that is primitive, developing, and not articulated in a clear way to the community.
- Is potentially harmful by reinforcing negative identities of Muslim Americans.
- Demonstrates a lack of respect and trust by LE/gov.
- Demonstrates that Muslims aren’t being treated as equal citizens.
- Exacerbates historical trauma from countries of origin.
- Is based on misinformation spread by media and LE.
- Is linked to perceptions of illegal/unconstitutional practices, especially related to surveillance and stings.
RESPONSES TO PUSHBACK

- Community-delivered prevention
- Involve non-LE government
- Focus on strengths of youth, families, community, culture
- Maximize transparency of LE
- Reign in questionable LE practices
- Do not focus on universal prevention
- Demonstrate benefits of engagement to community, not only in CVE
**FINDING:**
CVE should include targeted prevention and intervention activities that focus on enhancing protective resources.

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<th>Levels</th>
<th>Protective Resources</th>
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| **Youth and Family**| Parental Support for Youth Socialization  
Parental Talk with Youth Regarding Threats  
Youth Civic Engagement  
Youth Political Dialogue |
| **Community**       | Islamic Education and Imam Network  
Community Support for Youth Socialization  
Understanding of Islam as a Peaceful Religion  
Youth Opportunities for Peace Activism  
Messaging to Challenge Legitimacy of Violent Extremism  
Youth Civic Engagement  
Youth Political Dialogue |
| **Government**      | Empowering Critical Voices  
Support for Youth Community Services  
Support for Youth Leadership Training  
Support for Parenting and Parent Education |
CONCLUSIONS:

Community policing in CVE...

INCORPORATES both traditional CP and CVE enhanced CP practices.

PLAYS a vital role in CVE through engaging the community and forming partnerships that pro-actively and mutually build trust, challenge misinformation, educate, promote transparency, defuse conflicts, open communication channels, solve daily problems, and capacity building.

FACES new challenges regarding program models, interventions targeting most at risk, addressing the risk environment, evidence of effectiveness, and pushback from the community.
Accelerating CVE
A CP Path to CVE

Traditional Community Policing

CVE Enhanced Community Policing

Increased Capacity for Community Led CVE

Fully Developed Multilevel Collaborative CVE
Build on CVE Successes

**Dearborn, MI**
- Promotes public safety without singling out ethnic groups

**Los Angeles, CA**
- Community mobilization and enhanced civic engagement

**Montgomery County, MD**
- Led by a public-private partnership with the local faith-based community and local law enforcement

**Minneapolis-St. Paul, MN**
- Multi-ethnic approach, community awareness.

**Australia**
- Publically available framework; Evidence-based decision making.

**Canada**
- Empowering communities through telling stories

**Germany**
- Radicalization advisory center
CVE Pyramid Model

- Prevention, Intervention, Ejection
- Building Mutual Trust
- Information Sharing & Dialogue
- Capacity Building
- Advocacy Orgs.
- Non-LE Govt.
- CVE Enhanced Community Policing
- Service Orgs.
- State and Federal LE
Prevention Program Levels

1° Universal Prevention
For general public not identified at risk ("Think Again, Turn Away")

2° Selective Prevention
For sub-group at risk (mosque/community-based)

3° Indicated Prevention
For high risk group with some signs (imam/family intervention)

Intervention/Ejection
For ind. with fully manifested condition
Key Questions for Developing CVE Programs:

- **Partnership**: What kinds of partnerships facilitate CVE prevention?
- **Impact**: What should CVE programs be doing to have an impact?
- **Effectiveness**: How do we know if CVE programs are effective?
- **Implementation**: How can effective programs be scaled up or adapted for new sites?
- **Sustainability**: How can the sustainability of CVE programs be enhanced?
Accelerating CVE: Key Recommendations

- Promote the development and evaluation of effective interventions for at-risk individuals & communities
- Promote the packaging of effective interventions together into multilevel programs that fit local context
- Promote the assessment of the effectiveness and implementation of CVE initiatives
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